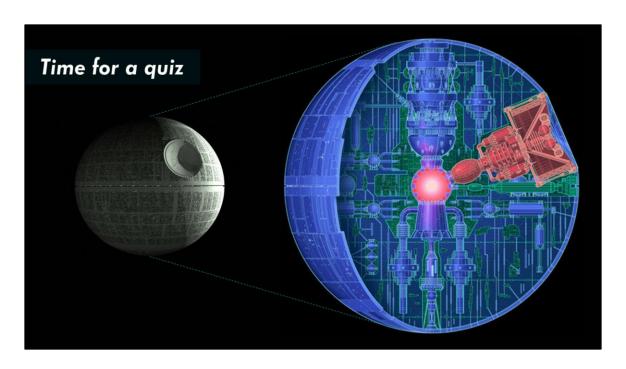


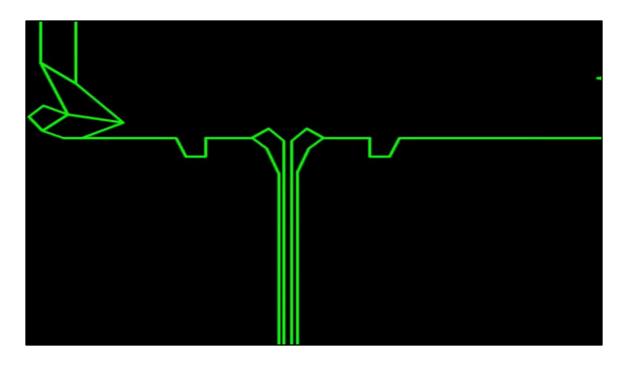
We've been hard at work the past year and have some new innovations and concepts to share and a partner who is here to share with us.



For those of you who don't know us, the space that we work in is where there is a natural disengagement between knowledge and people who need that knowledge. Take CIP as an example. We solve this problem with our approach called "Applied Fiction"



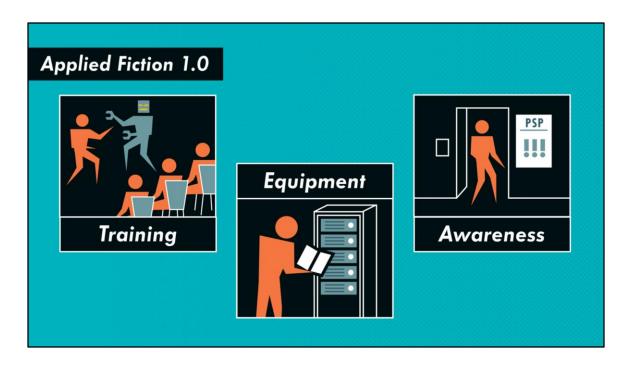
The best way to explain applied fiction is with a question.



Answer to question

People learn best when immersed in a story that teaches why something is important

We remember detailed information without trying when its communicated as part of a story that people are immersed in.



Applied Fiction 1.0 was based on live events and included equipment like handbooks and awareness materials.



Here's what a live event looked like

Tallying the Results



Engaged Employees

"Today's training engaged me through the entire session and left me with much a better understanding of our compliance procedures. Thank you!" – Actual Employee Quote



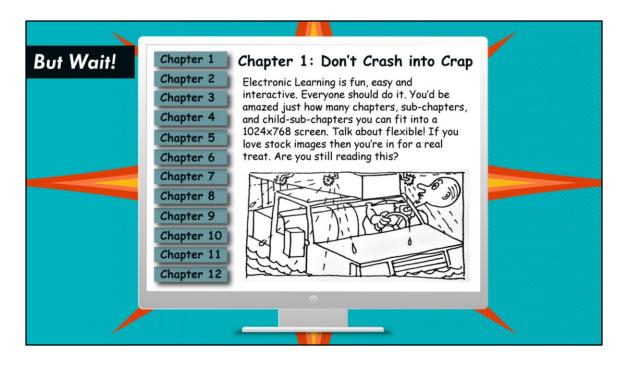
Multiple Clean Audits

"Employees report that Applied Fiction training is fun, engaging, and relevant. It gives me confidence that people actually understand their duties" - Cyber Security Manager

When part of a holistic compliance program, this training method ensures the knowledge component works exceptionally well.



But there's a problem with AF 1.0 – the live events are difficult when people are geographically distributed and must be trained on a regular basis because the costs are so high.



So the solution is e-learning! And it's so awesome, right?



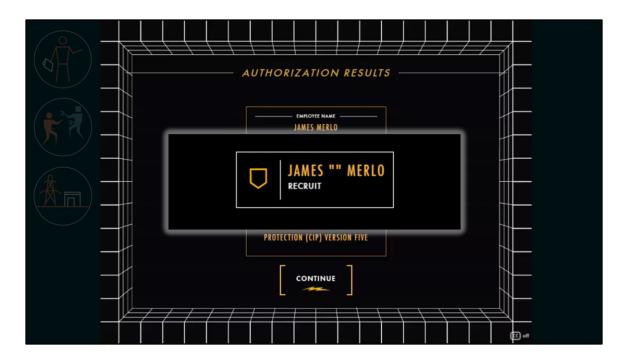
We have to solve the missing instructor, missing immersive environment, and lack of physical space inside a small 1024x768 screen.



Here's how we did it. Intro tells us this is going to be a different experience.

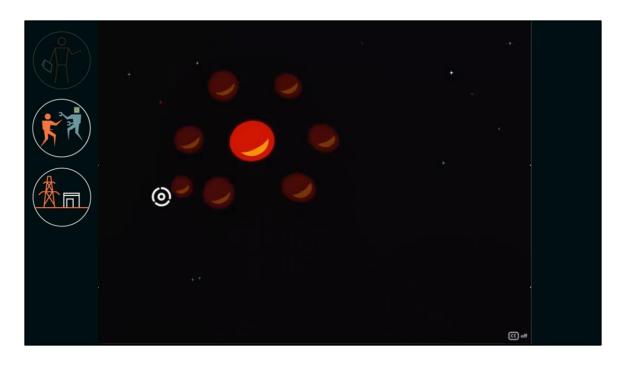


We introduce our instructor, CTANLEE and provide more immersion with the employee's name and rank.



And then ask for their contribution by choosing their callsign





Once we teach the real reason behind compliance, we introduce the enemy.



Each employee may work at a different facility, so we let employees pick the facility they want to use in the simulator. The simulator becomes the core teaching method.



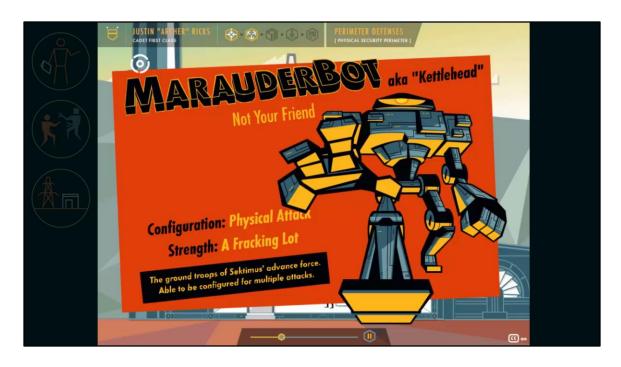
We'll load a power plant



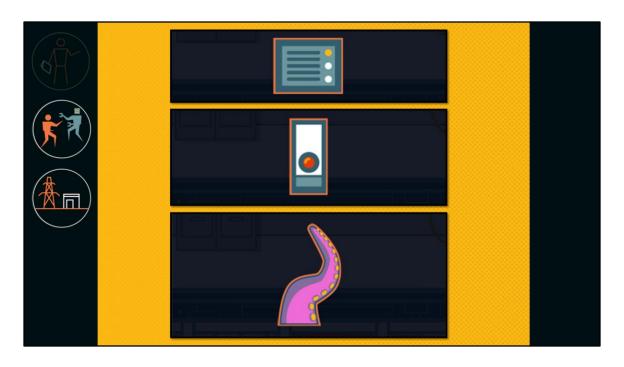
Then we let people get to know their facility by clicking on defenders in the facility and assets in the facility. We humanize it.



The simulator uses a pattern where we show an attack to teach why we need a defense. Here's one.



Continued...



Then the learner picks a CIP compliance defense to customize their facility.



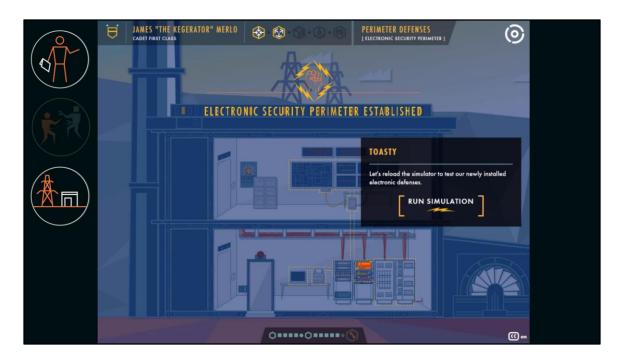
Audience choice #1



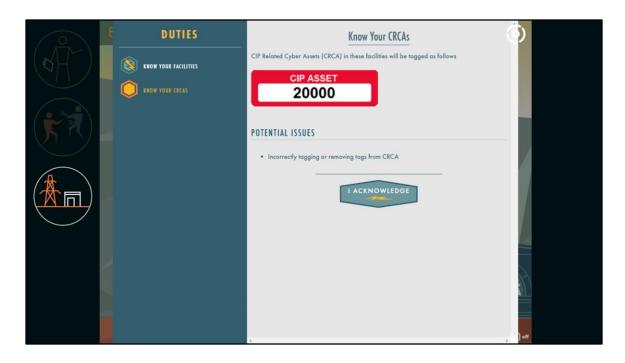
Audience choice #2



Audience choice #3



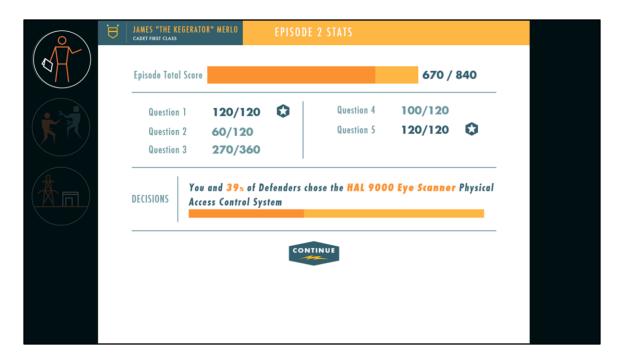
Some topics are more complex. Here's how we handle something like a firewall.



Company specific duties are shown at the end.



Testing is done in an innovative way



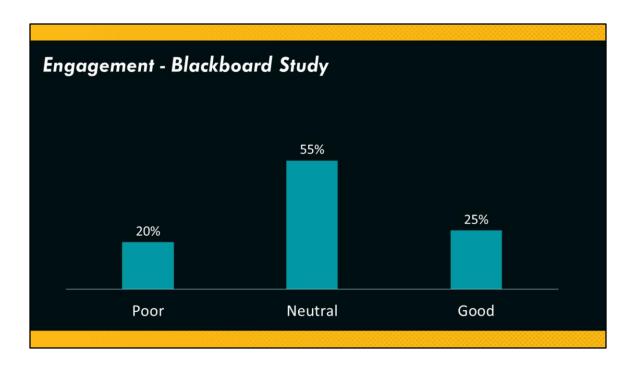
Stats are shown at the end of each episode



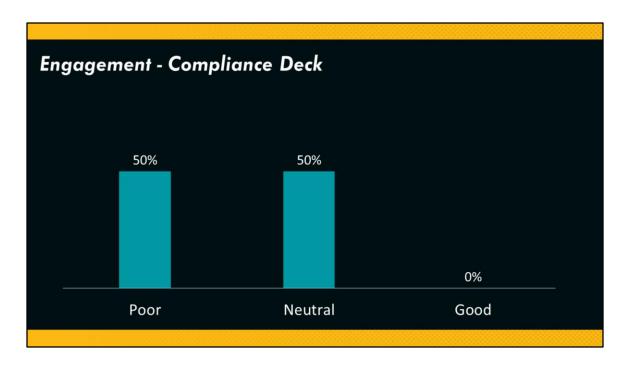
And there's an overarching storyline with an enemy named Sektimus



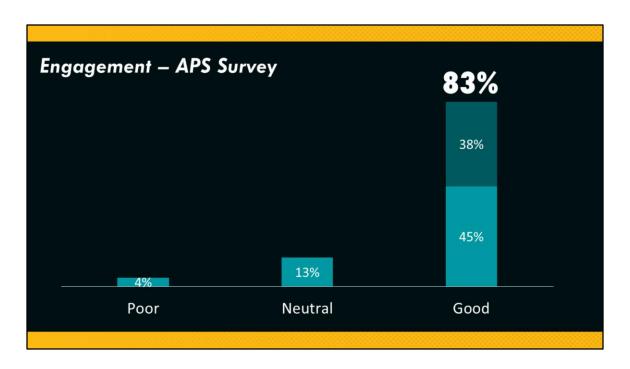
But we won't give away the ending $\ensuremath{\ensuremath}\ensuremath{\ensur$



So how is the engagement level? Here's the standard engagement curve for elearning.



And the results for typical compliance slide deck training



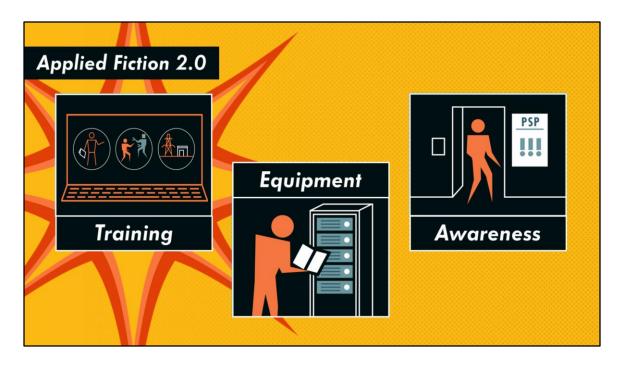
And the results from 1200 employees at Arizona Public Service. The 38% is people who opted to show this training as the best e-learning training they've ever received.

"At the time, I wasn't that excited. But you know, I remember a whole lot of what was in that training today because it was delivered as a story...

And despite being a bit of an old fart, I still enjoyed it."

Arizona Public Service Employee

And we love to get quotes like this.



So we've solved for the live events with the help of APS and some other utilities.

E-Learning doesn't have to suck

Focus on Instructor, Immersion, and Location

Frame the learning with Story, especially Fiction

Takeaways



Here's a eval site and we're giving out part of our defender kit to this audience to take home.